Today

1. Logistics
2. Assignments P3, S4
3. Project Planning, Management and Execution
4. Group Interaction
5. Proposal Presentations Specification – next week
6. Peer Review of Proposals
7. Feature and Sub-Feature Discussions
Logistics
Assignments

- P2 iOS assignments now re-marked with physical device
- S3 due yesterday; new! Good progress, will discuss today!
- P2 due yesterday – how was it?

- S4 and P3 now posted
  - Both due in two weeks
  - Providing space for proposal work this week

- S2 has been graded
  - Quite well done
Assignment P3

Making Photo Sharing more functional!
Assignment P3

More capabilities and features of photo sharing app
  – Learn about database composite queries

1. Add captions to photos before upload
  – Including using Neural Network/MLkit to generate captions!
  – Pre-existing network and code pretty much given, don’t worry

2. Anyone can add comments to your photos

3. Display only your photos or everyone’s
Video Example of Assignment P3

https://www.dropbox.com/s/kpmfl1lvden931p/P3-Demo.mp4?dl=0
Project Time Line
Project Stages

1. Forming Groups
2. Project Approval-in-Principle; GitHub Repos Created!
   – Email me your GitHub ID (& project name) if haven’t
3. Project Proposal/Plan
   – Document Due February 10th
4. Proposal & Plan Presentations
   – February 12th – see lecture 3 for details
   – NOTE EXTRA LECTURE Wed February 12th, 6-8pm, RS 208
   – I will order Food; please email me food restrictions
5. Lecture on User Experience & Presentations February 26th
6. Spiral 2 & Spiral 4 Presentations
   – 2: March 4/11  4: March 18/25
7. Final Presentations
   – Weeks of April 1/8
8. Final Report Due April 15th
Project Planning, Management and Execution
Your Project Planning

- When finished your planning, you’ll have a well-defined final goal

- Should also have broken up work up into pieces
  - The block diagrams required in proposal

Soon: Start Executing! How?
Focus: Spiral/Agile/Incremental Method

- Get smallest part of Project working as soon as possible.
  - Exercise it, revise it, and grow it
  - Specialist can test it
  - Use your common sense to see if it is working, and if your goals need to be adjusted

- You must identify what first ‘working’ useful version should be soon
Waterfall vs. Spiral Methods of Development

- Waterfall means plan everything out, documenting carefully, then build
- But software really needs to be exercised to see how well it works ➔ Spiral
- Particularly true for user interface oriented software
  - but essentially true in all projects!
Boehm’s Spiral Model

1. Determine objectives
2. Identify and resolve risks
3. Development and Test
4. Plan the next iteration

Cumulative cost
Progress

Review

Requirements plan
Concept of operation
Development plan
Test plan

Implementation

Release

Prototype 1
Prototype 2

Operational prototype
Detailed design
Code
Integration
Test

Verification & Validation
Verification & Validation
Agile Software – Key Concepts

Agile Software Values: Choose

- **Individuals and interactions** over processes and tools
- **Working software** over comprehensive documentation
- **Customer collaboration** over contract negotiation
- **Responding to change** over following a plan

While there is value in the items on the right, we value the items on the left more

A Great Seminar on Ultra-Agile

By my colleague, Professor Michael Stumm
- Co-founder of two companies, including Oanda

“How Facebook Software is Made”
https://youtu.be/CmcE1pvfWHc

Given in 1st year programming class ‘plenary’ lecture
- A few years ago
- I have pointed CEOs of companies to it
- Agile approach presented in the extreme
Spiral Method of Development

- To emphasize how important this is, the key milestone after the proposal/plan next week is called “Spiral 2”

- **Spiral 1** is what you plan to get working end of week on Feb 26
  - You should describe what this will be in your proposal/plan presentation next week – functionality and features achieved; you’re **not** presenting this.

- **Spiral 2** is what works by March 4
  - a complete set of (additional to Spiral 1) features and functions
  - You **are** presenting this!

<table>
<thead>
<tr>
<th>Week</th>
<th>Date</th>
<th>What</th>
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<tbody>
<tr>
<td>1</td>
<td>Feb 26</td>
<td>Spiral 1</td>
</tr>
<tr>
<td>2</td>
<td>March 4</td>
<td><strong>Spiral 2</strong></td>
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<td>3</td>
<td>March 11</td>
<td>Spiral 3</td>
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<td>Spiral 5</td>
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<td>6</td>
<td>April 1</td>
<td>Final</td>
</tr>
<tr>
<td>7</td>
<td>April 8</td>
<td>Final</td>
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You’ll Present Spiral 2 on March 4

- March 4 is four weeks from now, a long time
  - You’ll want the Spiral 1 working well before!
  - You should think now what your Spiral 1 is going to be
  - You will include your projections/plan for Spiral 1 and Spiral 2 in the proposal/plan you present next week

- The specialist assignment, S4, will be helping the whole group think about this.
Assignment S4

Estimates and Trade-offs in Your Project

• For specialists, but programmers also involved
Assignment S4

Goals:
- Refine your project features
- Estimate how long they will take
- What risks they involve
- Compare time to time available

First: pick the top three features of your App
- 1
- 2
- 3
Break features down into sub-features
- What is a sub-feature?
- e.g. **Feature**: list of fruits to buy
- Possible Sub-features:
  - order list by price
  - order list by location
  - Products on sale highlighted

**Draw them in Marvel** – [www.marvelapp.com](http://www.marvelapp.com)
Next: Estimate Time to

- Estimate how long sub-features will take to build
  - Must consult/discuss with programmers
  - Put in margin for error
- Add up to get time for feature
Next: Estimate Available Time

- **Look** at schedule
  - Time to Spiral 2
  - Time to Spiral 4
  - Time to final presentation
- **Discuss**, with programmers how much working time is actually available!
Time Required $\leq$ Time Available?

- Add up pieces of estimated work $\rightarrow$ Time Required
  - For Spiral 2, 4, Final

- Add up pieces of time $\rightarrow$ Time available
  - For Spiral 2, 4, Final

- Is there enough time to do what you want?
  - If not, revise goals, features

- Do roughly for whole project
  - Focus on Spiral 2
Also: Assess Risk

- What could go wrong, for example:
  - Need too much data
  - 3rd part software reliability/comprehension
  - Complex processing algorithms to write
Project Planning and Work
Key Coming Steps in Project

1. Identify a Spiral 1 and Spiral 2
   - Take your block diagrams, and break down into tasks
   - Tasks will tell help you decide what to shoot for in Spiral 1 and Spiral 2
   - Be prepared, of course, to adjust goals as you go along

2. For the tasks that need to happen
   - Estimate how long they will take
   - If too long, re-do goals
   - Estimation is difficult; have to try; failure OK; can ask for help
   - Assign Tasks and deadlines to Each Team Member
   - Record them on Github
Project Execution

- You’re in a team, and you need to find an effective way to coordinate the team’s work

- Agree
  - Who is doing what
  - When work will be done
  - Explicitly, in writing on Github or Google Doc

- Have weekly or more frequent meeting; every 3 days?
  - If not in person, use internet video of some kind
Rule 1 for Effective teams:

- Make commitments,
  - check on commitments (task execution) each meeting

- Don’t be unpleasant or nasty if commitment’s not met, work together
  - However, don’t ‘look away’ from it – face it and make a plan
  - Figure out if task was too ambitious
  - Re-work goals/commitments to be done next

- Do have expectation that contributions of each team member are equal
What About Disagreements?

- You’re in a team, you’re likely to have disagreements
- If this is your first project experience of this kind, this can be stressful

- Resolution of disagreements is a crucial skill
  - Take this as a opportunity to learn how to do it
Issues and Relationships

- There are often two things going on when there is conflict or disagreement:

  1. Specific issues that give rise to a problem
     - differences of opinion on strategy
     - different view of facts/different facts

  2. Relationship between people
     - Trust, respect
Relationship Focus

- Trust is at the root of all good relationships
  - Personal and professional
  - Must establish common goals and work towards them together
  - Trust is created when everyone believes that everyone else has the same goals

1. Maintain a fair, respectful communication style
   - with careful listening
2. Expect and accept another’s right to disagree
3. Realize the value of disagreement
   - it can lead to something better
Proposal/Plan Presentations

Next Week on February 12
Wednesday Morning, 10am-12 (usual)
Wednesday Evening, 6pm-8pm RS 208
Plan Presentations on February 12th

- Formal Presentation
  - Using PowerPoint (preferred), Keynote, PDF
- Morning (usual), Evening 6-8pm, RS 208
- You will have to attend both lectures, because you’ll either be presenting, or doing a peer review
  - Unless you expressed a hard constraint to me, that you cannot attend one of these
- One member of group should submit the presentation to Quercus: “Project Proposal/Plan Presentation”
- Due Tuesday February 11 at 6pm
  - 0.5 marks off for each hour late.
Time Limit

■ 6 Minute Time Limit
   – I will start timer that makes annoying sound when done, and expect you to be finished within 10 seconds after that.
   – Omit needless words

■ Five Minutes for Questions/Discussions
Proposal/Plan Presentation Contents

- Similar to written Proposal/Plan (due Feb 10)
- Use this Outline:
  1. Goal (What & Why)
  2. Mock-ups (pictures) of What User Will See
  3. Top-level Block Diagram of Code briefly explained
  4. Statement of Risks/Issues
  5. Spiral 1 and 2 targets -> Different from written
  6. Specialist Statement
     - 1 minute, for Specialist to say what their contribution will be
Notes on Time Limit & Clarity

- Time Limit is both serious and important
  - To this course and your ability to communicate going forward

Questions:
- How many slides can there be in 6 minutes?
- How much can go on a slide?
- Are pictures good things in presentations?
- Do you start with the details or the big picture?
- What place does jargon have in a short presentation?
  - What is Jargon?
How Do You Know if Presentation is Good?

- Practice it, standing up, in front of:
  - First, no-one
  - Then, a few others
  - Not too much, though, either, as it shouldn’t sound memorized

- **Time it**
  - if too long, cut it
  - get to the point quicker

- **Gulak’s law:** “You can describe anything to anyone in any amount of time”
  - Just have to pick the right level of abstraction
How Do You Know if Presentation is Good?

In Practice:
- Listen to what you are saying
- Does it make sense listening with the ears of the audience?

Who is Your Audience?
- A mixture of technically-literate and people with expertise in some another area [different from your own!]
- Make sure the lay people know what you’re doing - the goal
- OK to go somewhat technical after that, but don’t assume we’re all expert in every sub-field of Computer Engineering and Science
Peer Review

Feedback for Others
Critical Thinking for You
A key part of what happens in this course is the contribution you make to other’s projects.

You will do many presentations in this class:
- Indeed, one side-effect of this project course is some real practice in giving high-quality, concise & clear communication.
- Most presentations will be 5-6 minutes in length.
- Must be geared so that most people in the class will understand.
Peer Review

- Want everyone to come, listen & provide useful input
- Expectation that you’ll listen and provide thoughtful feedback and suggestions to other’s presentations

Specific Course Deliverable:
- For each of Proposal, Spiral 2, and Spiral 4 you’ll be asked to write a review for one other group;
  - these will be graded
- Means you’ll need to be here for every lecture, not just when you’re presenting.
Assignment of Group to Review

- On Monday February 10, you will be able to see what your peer review assignment is on Quercus
  - You won’t be reviewing in the same 2 hour slot that you’re presenting
Peer Review for Proposal

Short answer questions, Due Friday Feb 14th @6pm.
- Late penalty -0.5 marks for every hour late
- Hand in under Peer review
- Will be anonymous; don’t identify yourself in writing

Briefly answer these four questions
1. State the goal of the project in your own words
2. Which parts of the proposal did you understand, and what parts could be more clear? Why?
3. What was the best thing about the project proposed?
4. What one thing could be improved the most? How?
Feature Discussions

From Specialist Assignment S3
Discussion

- Would like to review the goals and features submitted as part of S3
  - To help all of you with your planning & execution

- Will ask specialists to discuss, with help from programmers as necessary
# Current Project Names

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<thead>
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<th>Description</th>
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<tr>
<td>PERLS</td>
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